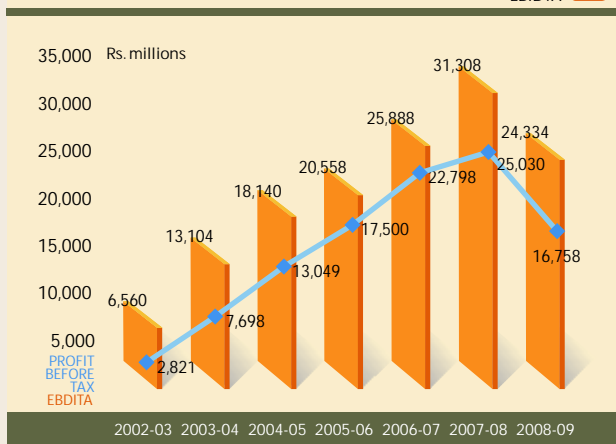


BUSINESS HIGHLIGHTS

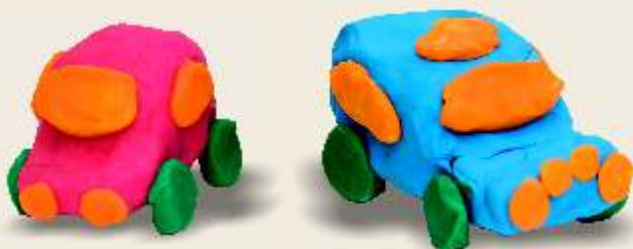
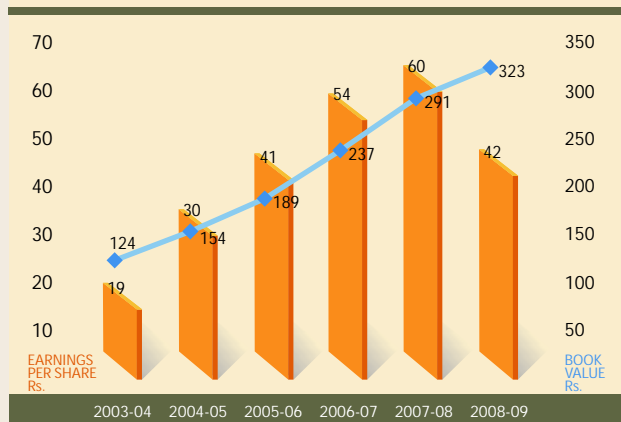
EBIDTA & PROFIT BEFORE TAX



NET SALES & PROFIT AFTER TAX

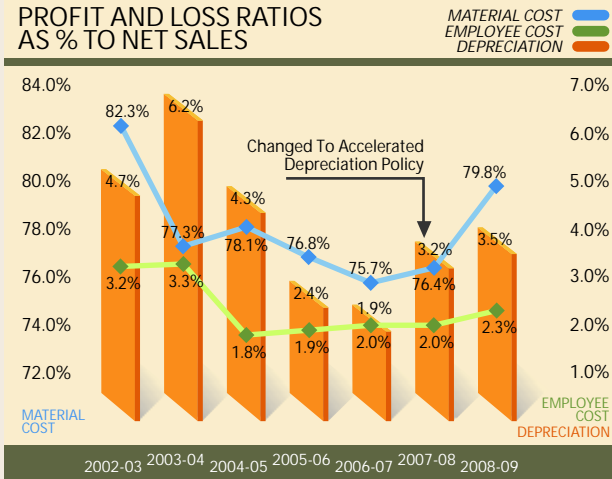


EARNINGS PER SHARE & BOOK VALUE

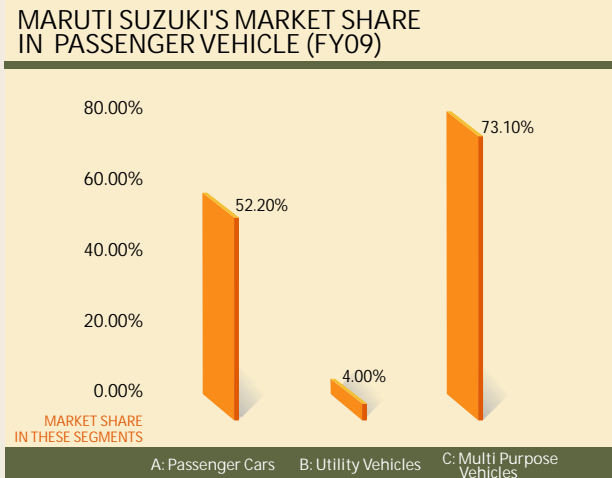




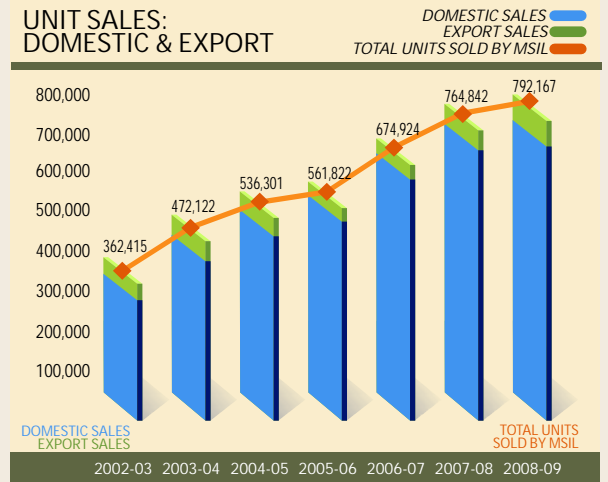
PROFIT AND LOSS RATIOS AS % TO NET SALES



MARUTI SUZUKI'S MARKET SHARE IN PASSENGER VEHICLE (FY09)



UNIT SALES: DOMESTIC & EXPORT



OUR LATEST OFFERINGS

A-STAR



RITZ

